

# **City of Santa Barbara**

2019 Action Plan

Community Development Block Grant and HOME Programs

City Of Santa Barbara Community Development Department Administration, Housing & Human Services Division 630 Garden Street Santa Barbara, Ca 93101

www.SantaBarbaraCA.gov/CDBG

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

Santa Barbara's 2015-2019 Consolidated Plan constitutes a strategic vision for housing and community

development. The goals are to assist low and moderate-income persons, provide decent housing, create

suitable living environments, and expand economic opportunities. Included in the Consolidated Plan are

broad five-year objectives and strategies to accomplish these goals. Specific identifiable benchmarks for

measuring progress in realizing the City's vision are proposed in the Action Plan for 2019 as part of the

strategy.

The 2019 Annual Action Plan includes application for funds under two different HUD formula programs

(Community Development Block Grant and the HOME Investment Partnerships Program). Current year

entitlements combined with reallocations and repayments from prior years bring the total funding for

program year 2019 to approximately \$2.1 million.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another

location. It may also contain any essential items from the housing and homeless needs assessment, the

housing market analysis or the strategic plan.

The 2015-19 Consolidated Plan, section SP-45, identifies the City's priority needs and activities, from which

the Housing and Community Development Objectives and Outcomes identified in the Plan are based:

1. Assisting the Homeless

Using CDBG public service funds, the City will provide assistance to homeless service providers including,

but not limited to, PATH, Domestic Violence Solutions and Transition House.

2. Decent Affordable Housing

To the extent possible, based upon the availability of funds, HOME funds will be used to continue working

with local housing and service providers to provide rental assistance and increase the stock of low-income

rental housing.

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3. Decent Housing Availability

Using CDBG repayment funds, to the extent possible based upon the availability of funds, the City will

assist affordable housing developers to rehabilitate low-income rental units. Using CDBG administrative

funds, the fair housing program will respond to inquiries, investigate reported cases of housing

discrimination and educate the public on housing rights and responsibilities.

4. Public Facilities and Infrastructure Improvements

Using CDBG funds, the City will provide financial assistance to improve public facilities,

parks, and infrastructure, and non-profit service providers' facilities.

5. Economic Opportunity

Using CDBG funds, the City will support self-employment training programs targeted to low and moderate-

income business owners, or persons wishing to start a business. Using CDBG Program Income funds and

other private sources, Women's Economic Ventures will continue to provide business loans to persons who

do not qualify for conventional bank loans.

6. CDBG Planning and Administration

The City will conduct the following administration/planning activities: (1) General Administration of the

overall CDBG Program, including preparation of budget, applications, certifications and agreements, (2)

Coordination of all CDBG-funded capital improvement projects, (3) Coordination of the Public Service

Subrecipients, (4) Monitoring of all CDBG projects/programs to ensure compliance with federal regulations,

(5) Preparation of the Annual Action Plan, and (6) Preparation of the Consolidated Annual Performance

and Evaluation Report (CAPER).

7. HOME Planning and Administration

The City may use up to ten (10) percent of the HOME allocation for the overall administration of the HOME

Program. The City will use HOME funds to ensure the overall development, management, coordination

(including coordination with Community Housing Development Organizations), and monitoring of all HOME-

funded projects/programs to comply with federal regulations of the HOME program.

Please see Annual Goals and Objectives section starting on page 15 for the specific projects.

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3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The program year 2019 Action Plan is the fifth of the City's 2015-2019 Consolidated Plan. Good progress

has been made to date during the 2018 program year. Further, the City's most recently submitted Annual

Performance and Evaluation Report for program year 2017 demonstrated that the City is nearly meeting,

meeting or exceeding its ConPlan goals in its current 5-year ConPlan period.

4. Summary of citizen participation process and consultation process

Summary from citizen participation section of plan.

In accordance with the City's Citizen Participation Plan, elements of the 2019 Annual Action Plan were

developed with active citizen input, including a citizen advisory committee who participated in the

development of the various sections of the Plan.

The Community Development and Human Services Committee (CDHSC) consists of 13 members who

represent specific areas and interests of the community including the disabled community, senior

community, Latino community, African-American community, homeless services, business community, and

each of the four low-income neighborhoods in the City. The CDHSC served as the initial conduit for

information-gathering and plan review for this year's Action Plan. Each Community Development and

Human Services Committee meeting is properly noticed and is open to the public. Public Hearings are

widely announced and publicized in the local newspapers.

**Key Dates** 

September 25, 2018: Public Hearing with CDHSC to solicit input on housing, social service and non-housing

community development needs from the public. Notice was published in the local newspaper.

October 23, 2018: Public Meeting before City Council to approve program year 2018 CDBG and Human

Services application process and priorities.

January 24, 29 and 31, February 5: CDHSC held public interviews with applicants and developed

recommendations.

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April 10, 2019: Draft 2019 Action Plan available for public review for a 30-day period. Notice was published

in the local newspaper. Copies of the Plan were made available online at www.SantaBarbaraCa.gov, in the

Public Library, City Hall, and at the Community Development Department.

April 9, 2019: Public Hearing before City Council for CDHSC Report on Funding Recommendations for

program year 2019 for CDBG and Human Services Funds.

All public meetings were noticed as per the Brown Act. Notices included the process to request physical

accommodations and/or documents in alternate formats.

In addition to the CDHSC, the City's Neighborhood Improvement Task Force met with the Santa Barbara

Neighborhood Advisory Council (NAC). The NAC's role is to develop resident-focus on neighborhood

issues. During these meetings, citizens identified and prioritized capital project applications to be submitted

for review by the CDHSC.

Finally, the City's Consolidated Plan, Action Plan, Consolidated Annual Performance Evaluation Report

and Citizen Participation Plan were available in alternative formats accessible to persons with limited

English proficiency or disabilities, upon request.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation

section of the Con Plan.

The following comments were received during the April 9, 2019 public hearing on allocation of CDBG and

City Human Services funds.

Lisa Brabo Executive Director of Family Service Agency expressed the importance of receiving human

service funds for their Ombudsman and Senior Services programs because their other federal funding

requires a public match. She thanked City Staff and Committee for a fair and smooth grant application

process.

Nancy Crouse Board Member and Treasurer for Women's Economic Ventures stated that they are

focusing on building resiliency within small businesses after the number disasters the community has

faced in the past year. She thanked City Council for the continued support that enables WEV to support

local small businesses.

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Jennifer Griffin of Independent Living Resource Center personally thanked staff and committee members for their diligence and thorough work. She stated that for the past 40 years Independent Learning Resource Center has provided a variety of critical services to individuals with disabilities including benefits assistance, information referrals, advocacy, personal assistants, and housing services. None of which would be possible without the support of their funders.

Gabriella Forrester of Friendship Adult Day Care Center serves older adults primarily with dementia and their caregivers. She stated that she realized that the funding is discretionary, as such would like to acknowledge and appreciate the City Council, Staff and Committee Members for the support of their project.

Patricia Keelean, CEO Community Action Commission thanked the city for its recommendation and continued support for the 211 Helpline, and their Senior Healthy Lunch Program. The 211 Helpline is a comprehensive information and referral system that connects the City of Santa Barbara residents with a multitude of health and human services resources, and disaster relief and public information. In the past year the 211 Helpline has been a key partner with the City and County with disaster response often diverting thousands of calls from the 911 system. They would also like to thank the City Council for their support of the Healthy Senior Lunch program. This program ensures that over 400 low income seniors receives one balanced meal per day. This program is required to fundraise over 50% of its operating costs therefore the funds provided by the HS/CDBG grant program is critical to their ongoing operations.

Dan Herlinger, of the Rental Housing Mediation Board successfully assists landlords and tenants resolve their disputes out of court for the past 43 years resulting in housing retention and the prevention of homelessness. He thanked the City Council for their continued support on behalf of the staff and board of the Rental Mediation Program.

Jenna Tico, of AHA! Attitude. Harmony. Achievement thanked the Mayor, Council and CDHSC for their time and commitment and support of AHA in the community. AHA is a social and emotional learning program serving teens and adults skills around healthy communication and building and restoring relationships.

Susan Murray, of the Sarah House acknowledged that Sarah House wouldn't be able to exist without the commitment and funding provided through the City of Santa Barbara. The Sarah house provides hospice

City of Santa Barbara Action Plan OMB Control No: 2506-0117 (exp. 06/30/2018) service to 70 homeless residents every year. On behalf of the families and residents served by the Sarah

House she would like to thank the City on behalf of them all.

Nancy Tillie of SB Neighborhood Clinics serves 11,260 residents of the City of Santa Barbara. Funds are

used to serve low income, uninsured and homeless individuals in need of dental care. The clinics provide

comprehensive oral health care including; education, prevention, cosmetic and implant dentistry, pediatric

dentistry, restorations, bridges, crowns, root canal therapy and dentures. Many of which would not be

covered if they did not receive this funding. If this care was not provided the result could yield to an

increase in emergency room visits because of poor nutrition and poor dental care resulting in infections

which could lead to other physical health maladies.

Patrick Lyra Lanier of the Pacific Pride Foundation the counseling program has been a leaned on

resource for many in our community. Their bilingual and monolingual Spanish speaking individuals of all

ages who are lesbian, homosexual, bisexual, transgender, queer and their families and those living with

HIV/AIDS have a much higher level of support thanks to the counseling services provided by Pacific

Pride.

Anthony Carroccio and Andrea Slaby of Organic Soup Kitchen cooks and delivers nutrient dense soups

to low income Cancer Patients and those with degenerative diseases. CDBG Funding will go to retrofitting

of new kitchen to keep up with the demand for these nutrient dense soups.

Rosa Paredes of Saint Vincent's thanked the City Council for continued support of their family

strengthening program. Family Strengthening program has been assisting through transitional housing

with young children since 1996. Families are able to live in the communal environment for up to 27

months and can receive case management, therapy, child care, and parenting classes.

Idalia Gomez of Standing Together to End Sexual Assault is dedicated to empowering sexual assault

survivors, their family members and their significant others. STESA hosts a confidential 24 hour hotline

and provides counseling to support survivors in ways that meet their unique experience. Also members

of the community engage in education to increase their awareness and understanding of sexual violence.

All of their work would not be possible without the city's financial support.

Danielle Garcia of Cliff Drive Care Center cares for children ages 2-12 years old and have a capacity of

84 children. Children grow their motor skills through the use of two play structures. With CDBG funding

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the two play structures will be getting an updated fall surface to protect them for years to come as they play and exercise their imaginations in safe ways. In the past twenty years these play surfaces have served between 23,000 children and they look forward to being able to serve thousands more in the years to come.

No other public comment was submitted.

# 6. Summary of comments or views not accepted and the reasons for not accepting them

All comments received were accepted.

#### 7. Summary

The City took numerous steps, including public noticing, advertising and holding public meetings, to ensure citizen participation in the development of the 2019 Action Plan.

#### PR-05 Lead & Responsible Agencies - 91.200(b)

#### 1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	City of Santa Barbara	Community Development
CDBG Administrator	Elizabeth Stotts/Lindsey Drewes	Community Development
HOME Administrator	Elizabeth Stotts/Laura Dubbels	Community Development

Table 1 – Responsible Agencies

#### Narrative (optional)

The Lead agency is the City of Santa Barbara, Housing and Human Services Division.

Consolidated Plan Public Contact Information

Elizabeth Stotts, Community Development Programs Specialist, (805) 564-5511, or

estotts@santabarbaraca.gov.

AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

1. Introduction

The City developed its Program Year 2019 Annual Action Plan through consultation with the Santa Barbara

City Housing Authority; City departments; social and health service providers; and adjacent local

governments.

Provide a concise summary of the jurisdiction's activities to enhance coordination between

public and assisted housing providers and private and governmental health, mental health

and service agencies (91.215(I))

The City is a partner in the Central Coast Collaborative on Homelessness (now known as Home for Good).

This countywide collaborative effort will be described in greater detail later in this report. The City also

actively participates on the Santa Barbara/Santa Maria Continuum of Care whose membership includes

homeless service providers, as well as medical and mental health providers, and law-enforcement.

In addition, one of the roles of the CDHSC is to foster integration, coordination, and cooperation of human

service providers in the City of Santa Barbara in order to better serve human needs.

Describe coordination with the Continuum of Care and efforts to address the needs of

homeless persons (particularly chronically homeless individuals and families, families with

children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Please see section AP-65 Homeless and Other Special Needs Activities for the City's Continuum of Care

efforts.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in

determining how to allocate ESG funds, develop performance standards for and evaluate

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outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS.

N/A, the City is not a recipient of ESG funds.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

See Table 2, next page.

Table 2

	Agency/Group/Organization	City of Santa Barbara
	Agency/Group/Organization Type	Other government - Local
		Housing Need Assessment
		Public Housing Needs
		Homeless Needs - Chronically homeless
		Homeless Needs - Families with children
		Homelessness Needs - Veterans
What section of the Plan was addressed by	Homelessness Needs - Unaccompanied youth	
	Consultation?	Homelessness Strategy
		Non-Homeless Special Needs
		Market Analysis
		Economic Development
		Anti-poverty Strategy
		Lead-based Paint Strategy
	Briefly describe how the	The City's Community Development and Human Services
	Agency/Group/Organization was consulted.	Committee held a Needs Assessment Public Hearing. In
	What are the anticipated outcomes of the	addition the committee provided input on community
	consultation or areas for improved	needs. This helped establish funding priorities for the
	coordination?	2019 Program Year.

2	Agency/Group/Organization	Housing Authority of the City of Santa Barbara
	Agency/Group/Organization Type	РНА
	What section of the Plan was addressed by Consultation?	Public Housing Needs
	Briefly describe how the	The Housing Authority of the City of Santa Barbara assisted in
	Agency/Group/Organization was consulted.	the development of the Annual Action Plan by providing
	What are the anticipated outcomes of the	information on Public Housing Needs and Resident Initiatives.
	consultation or areas for improved	The HACSB also provided proposed activities to help meet the
	coordination?	goals identified in the Consolidated Plan. Understanding the
		needs of the City's local PHA helped the City determine
		housing priorities for the 2019 Action Plan.

3	Agency/Group/Organization	County of Santa Barbara Housing and Community  Development Department
	Agency/Group/Organization Type	Other government - County
	What section of the Plan was addressed by Consultation?	Homelessness Strategy
	Briefly describe how the  Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The County of Santa Barbara was consulted on the Continuum of Care grants. The City is active on the CoC governance board.

4	Agency/Group/Organization	Sarah House of Santa Barbara
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the  Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Sarah House Santa Barbara provided information on its program need and proposed services for the year. A Human Services grant and CDBG Capital grant will be provided to assist the program.

	Agency/Group/Organization	PATH (People Assisting the Homeless)
5	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by	Homeless Needs - Chronically homeless
	Consultation?	Homelessness Needs - Veterans
		Homelessness Strategy
	Briefly describe how the	PATH provided information on its program need and
	Agency/Group/Organization was consulted.	proposed services for the year. A CDBG Public Services
	What are the anticipated outcomes of the	grant will be provided to assist the program.
	consultation or areas for improved coordination?	

6	Agency/Group/Organization	Domestic Violence Solutions
	Agency/Group/Organization Type	Services-Victims of Domestic Violence
	What section of the Plan was addressed by	Homeless Needs - Families with children
	Consultation?	Homelessness Strategy

Briefly describe how the	Domestic Violence Solutions provided information on its
Agency/Group/Organization was consulted.	program need for both the Emergency Shelter and Second
What are the anticipated outcomes of the	Stage programs, and proposed services for the year. A
consultation or areas for improved	CDBG Public Services grant and City Human Services
coordination?	grant will be provided to assist the programs.

Agency/Group/Organization	New Beginnings Counseling Center
Agency/Group/Organization Type	Services-homeless
What section of the Plan was addressed by	Housing Need Assessment
Consultation?	Homeless Needs - Chronically homeless
	Homeless Needs - Families with children
	Homelessness Needs - Veterans
	Homelessness Strategy
Briefly describe how the	New Beginnings provided information on its program need
Agency/Group/Organization was consulted.	and proposed services for the year. A City Human Services
What are the anticipated outcomes of the	grant will be provided to assist the program.
consultation or areas for improved	
coordination?	

8	Agency/Group/Organization	Channel Islands YMCA
	Agency/Group/Organization Type	Services-Children
		Services-homeless
•	What section of the Plan was addressed by Consultation?	Homelessness Needs - Unaccompanied youth
	Briefly describe how the	CIYMCA provided information on its program need for both
	Agency/Group/Organization was consulted.	the Noah's Anchorage and Transitional Housing Programs,
	What are the anticipated outcomes of the	and proposed services for the year. A City Human Services
	consultation or areas for improved	grant will be provided to assist the programs.
	coordination?	

9	Agency/Group/Organization	The Salvation Army
	Agency/Group/Organization Type	Services-homeless

What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Needs - Veterans Homelessness Strategy
Briefly describe how the	Salvation Army provided information on its program need
Agency/Group/Organization was consulted.	and proposed services for the year. A City Human
What are the anticipated outcomes of the consultation or areas for improved coordination?	Services grant will be provided to assist the program.

10	Agency/Group/Organization	Santa Barbara Neighborhood Clinics		
	Agency/Group/Organization Type	Services-homeless		
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy		
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Santa Barbara Neighborhood Clinics provided information on its program need and proposed services for the year.  A City Human Services grant will be provided to assist the program.		

11	Agency/Group/Organization	St. Vincent's		
	Agency/Group/Organization Type	Services-homeless		
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs		
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	St. Vincent's provided information on its program need and proposed services for the year. A City Human Services grant will be provided to assist the program.		

12	Agency/Group/Organization	Transition House
	Agency/Group/Organization Type	Services-homeless

What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Needs - Families Homelessness Strategy		
Briefly describe how the Agency/Group/Organization was consulted.	Transition House provided information on its program need and proposed services for the year. A CDBG Public		
What are the anticipated outcomes of the consultation or areas for improved coordination?	Services Grant will be provided to assist the program.		

13	Agency/Group/Organization	Women's Economic Ventures
	Agency/Group/Organization Type	Business Leaders
	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	WEV provided information on its program need and proposed services for the year. A CDBG grant will be provided to assist the program.

#### Identify any Agency Types not consulted and provide rationale for not consulting

All known agencies were consulted in this process. The City makes efforts to consult every entity possible in this process.

#### Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	County of Santa Barbara	Some of the organizations receiving Continuum of Care funds are supported with City CDBG and City General funds.

Table 3 – Other local / regional / federal planning efforts

#### Narrative (optional)

The City consulted numerous organizations in the development of this plan, which resulted in funding of various programs that will address the City's Consolidated Plan strategies.

#### AP-12 Participation - 91.105, 91.200(c)

# Summary of citizen participation process/Efforts made to broaden citizen participation - Summarize citizen participation process and how it impacted goal-setting

As described in the Consultation Section of this report, elements of the 2019 Annual Action Plan were developed with active citizen input, including a citizen advisory committee who participated in the development of the various sections of the Plan. Efforts to broaden participation included public hearings, noticing in newspapers, and on the City website. As a result of this effort, numerous organizations participated in the development of this year's Action Plan and a wide range of services received City funding.

Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons
Newspaper Ad	Non- targeted/broad community	Notice of the September 25, 2018 needs assessment hearing for development of the Consolidated Plan and Program Year 2019 Action Plan was published.	See results of the public hearing, below.	N/A
Public Meeting	Non- targeted/broad community	The Community Development and Human Services Committee, many of them active service providers and representatives of the targeted groups, held the hearing on 9/25/18 to solicit public input on community development needs.	No comments were received.	N/A
Public Meeting	Non- targeted/broad community	The public meeting was held before the City Council on October 23, 2018 to hear the funding-priority recommendations of the CDHSC.	Council maintained funding priorities the same as previous years.	No comments were received.
Newspaper Ad	Non- targeted/broad community	Notice of the availability of CDBG funds was published in the local newspaper and on the City's website homepage. A total of 55 funding requests were received.	See results of public interviews below.	N/A
Public Meeting	Non- targeted/broad community	Four public interviews were held for all prospective applicants of CDBG and City Human Service funds.	A total of 55 organizations were interviewed presenting their need for funds. Two of those applications were withdrawn during the funding recommendation process and fifty-three (53) applicants remained. As a result 49 organizations were funded, of those 3 were funded with CDBG public service funds, 6 construction	N/A

Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons
			projects were funded with CDBG and 1 economic development program.	
Public Meeting	Non- targeted/broad community	A second Public Meeting was held before the City Council on April 9, 2019 to present the 2019 Action Plan. This meeting notice was published on the local newspaper and notices were sent to interested parties.	Comments will be added after the public hearing	N/A
Newspaper Ad	Non- targeted/broad community	A newspaper advertisement was published soliciting public comment on the draft Program Year 2019 Action Plan.	No comments were received.	N/A

Table 4 - Citizen Participation Outreach

# Expected Resources

#### AP-15 Expected Resources - 91.220(c)(1,2)

#### Introduction

The City faces an enormous challenge in marshaling the resources necessary to implement its Plan. The Consolidated Plan contains an inventory of Federal, State, and local programs (both public and private) available to carry out the Plan.

Table 5 below summarizes the federal, state and local resources expected to be available in Program Year 2019 to help address the needs identified in the Five-Year Consolidated Plan.

			Exped	Expected Amount Available Year 4				
Program	Source of Funds	Uses of Funds	Annual Allocation: \$	Program Income:	Prior Year Resources : \$	Total: \$	Available Reminder of ConPlan \$	Narrative Description
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	902,715	320,000	400,617	1,623,332	0	Entitlement funds allocation plus estimated program income plus prior-year resources.
НОМЕ	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	498,104	49,000	1,117	548,221	0	Entitlement allocation plus estimated program income, plus prior year resources.

Table 5 - Expected Resources

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Federal funds play a crucial role in implementing the Action Plan. Local private and non-federal funds are insufficient to meet the heavy demand for housing and services in our community.

Agencies receiving CDBG and HOME funds use those funds to get a commitment from other funding sources and increase their stakeholders. This encourages collaboration and partnerships between

agencies and enhances the level of services agencies are able to provide low and moderate-income

residents.

Leveraging federal funds enables agencies to be more competitive and have a higher success rate. They

can build a base of private financial support and increase sustainability by bringing on partners who will

have an incentive to continue supporting the agency after the federally-funded grant period ends.

Below are non-entitlement resources the City makes available to, or are received by, the City's partners

vital to meeting its ConPlan strategy:

Section 8 funds: The Housing Authority of the City of Santa Barbara administers the Section 8 program

in the City and receives approximately \$24 million in Section 8 funds annually to provide rent subsidies

to more than 2,000 residents.

Continuum of Care funds: The City is a partner in the County of Santa Barbara Continuum of Care

which receives approximately \$2 million for countywide projects. Some of those funds are allocated to

programs supported with City CDBG funds.

Low-Income Housing Tax Credits (LIHTC): The federal 4% and 9% LIHTC is the principal source of

funding for the construction of affordable rental housing. They provide a credit against federal tax

liability.

Human Services Grants: The city budget commits approximately \$700,000 annually from the city's

General Fund for human services. Human Services funds are intended to support programs that

provide basic human needs, such as food and shelter, and programs that are preventative in nature

or promote high degree of functioning. Many of the programs supported through this source aid in the

prevention of homelessness, provide emergency and transitional shelter, permanent supportive

housing, and other supportive services to persons who are homeless or at risk of becoming homeless.

Santa Barbara General Fund: The city commits General Funds to support homeless programs such

as the Restorative Policing program, which helps chronically homeless individuals achieve self-

sufficiency, and the PATH winter shelter, which expands shelter capacity from December through

March.

Private Banks: Women's Economic Ventures receives private bank funds to support the Community

Development Loan Fund, which is augmented with repayment funds from previously provided CDBG

seed money.

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**HOME Match** 

As noted on Table 8 - Project Summary, the City is utilizing HOME funds to assist local housing and service

providers to provide security deposit loans and TBRA assistance in accordance with Section §92.209.

TBRA funds may not be used to pay for case management; therefore, matching contributions shall include

the value of voluntary supportive services provided to tenants receiving HOME tenant-based rental

assistance during the term of the tenant-based rental assistance contract. The supportive services are

necessary to facilitate independent living or are required as part of a self-sufficiency program. Examples of

supportive services may include: case management, mental health services, and counseling as per Section

§92.220. Excess match contributions will be rolled over to the following year.

If appropriate, describe publically owned land or property located within the jurisdiction that

may be used to address the needs identified in the plan

n/a

Discussion

Expected resources include local public and private funds that will be used to support programs included

in this Action Plan.

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# Annual Goals and Objectives

## AP-20 Annual Goals and Objectives - 91.220(c)(3)&(e)

#### **Goals Summary Information**

	Start	End		Geographic	Needs		Goal Outcome
Goal Name	Year	Year	Category	Area	Addressed	Funding	Indicator
Assisting the Homeless	2015	2019	Homeless	City of Santa Barbara	Homeless	CDBG: \$135,407	1,173 persons assisted PATH: 720 DVS: 128 Transition House: 325
Decent Affordable Housing	2015	2019	Affordable Housing Public Housing	City of Santa Barbara	Decent Housing	HOME: \$498,411	20 Housing Units TBRA: 0 Other (Sec. Dep.): 30
Decent Housing Availability	2015	2019	Affordable Housing	City of Santa Barbara	Decent Housing Fair Housing	CDBG: \$614,597	Rental units rehabilitated: 7 Housing Units Other (FH): 1 Other
Public Facilities and Infrastructure Improvements	2015	2019	Non-Housing Community Development	City of Santa Barbara	Public Facilities and Infrastructure	CDBG: \$575,165	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 6 Public Facilities (1 Neighborhood Improvement & 5 Rehabilitation)
Economic Opportunity	2015	2019	Non-Housing Community Development	City of Santa Barbara	Economic Development	CDBG: \$69,647	Public Service activities other than Low/Moderate Income Housing Benefit: 20 Persons Assisted Businesses assisted: 3 Businesses Assisted

Table 6 – Goals Summary

#### **Goal Descriptions**

1	<b>Goal Name</b>	Assisting the Homeless				
	Goal Description	Using CDBG public service funds, the City will provide assistance to homeless service providers including, but not limited to, People Assisting The Homeless (PATH), Domestic Violence Solutions and Transition House. Using non-CDBG funds, the City will provide financial assistance to programs that aid in the prevention of homelessness, provide emergency and transitional shelter, permanent supportive housing, and supportive activities to persons who are homeless or at risk of becoming homeless.				
2	Goal Name	Decent Affordable Housing				
	<b>Description</b> The City will continue working with local housing and service providers to provide deposit assistance using HOME funds. The City will identify CHDOs to acquire, resort or construct very low, or low-income rental units.					
3	Goal Name	Decent Housing Availability				
	Goal Description	Using CDBG repayment funds, to the extent possible, based upon the availability of funds, the City will assist affordable housing developers to rehabilitate low-income rental units. Using CDBG administrative funds, the fair housing program will respond to inquiries, investigate reported cases of housing discrimination and educate the public on housing rights and responsibilities.  In addition, using General Funds, the City will continue to support programs that make affordable housing available to vulnerable populations for example, programs such as Rental Housing Mediation.				
4	Goal Name	Public Facilities and Infrastructure Improvements				
	Using CDBG funds, the City will provide financial assistance to improve public facilities, parks, and infrastructure, and non-profit service providers' facilities.					
5	Goal Name	Economic Opportunity				
	Goal Description	Using CDBG funds, the City will support self-employment training programs targeted to low and moderate-income business owners, or persons wishing to start a business. Using CDBG repayment funds and private bank funds, Women's Economic Ventures will continue to provide business loans to persons who do not qualify for conventional bank loans.				

Table 7 - Goal Descriptions

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b)

As presented in Table 6 above, the City's one-year goal is to provide affordable housing opportunities to 57 extremely low, low and moderate income households through the following activities:

• Security Deposit assistance

Acquisition and construction of rental units

# Projects

AP-35 Projects - 91.220(d)

#### Introduction

The following projects are based on the City's identified priority needs and activities. Projects/programs operated citywide are noted. The majority of the projects are targeted low and moderate income persons, or neighborhoods in census tracts with 51% or more who are low- or moderate-income. All proposed activities are eligible and meet program service targets.

## **Project Summary Information**

Project Name	Target Area	Goals Supported	Needs Addressed	Funding
PATH Homeless Center	City of Santa Barbara	Assisting the Homeless	Homeless Assistance	CDBG: \$27,000
Domestic Violence Solutions	City of Santa	Assisting the Homeless	Homeless Assistance	CDBG: \$32,197
Emergency Shelter	Barbara			
Transition House	City of Santa Barbara	Assisting the Homeless	Homeless Assistance	CDBG: \$76,210
Security Deposit Loan Program	City of Santa Barbara	Decent Affordable Housing	Decent Housing	HOME: \$19,000
Affordable Housing Rehabilitation/Construction Assistance	City of Santa Barbara	Decent Affordable Housing	Decent Housing	HOME: \$479,411
Housing Rehabilitation Loan Program	City of Santa Barbara	Decent Housing Availability	Decent Housing	CDBG: \$602,570
Fair Housing Program	City of Santa Barbara	Decent Housing Availability	Decent Housing	CDBG: \$12,027
City Neighborhood Improvement	City of Santa	Public Facilities and	Public Facilities and	CDBG: \$299,647
Task Force	Barbara	Infrastructure Improvements	Infrastructure	
Cliff Drive Childcare Center	City of Santa Barbara	Public Facilities and Infrastructure Improvements	Public Facilities and Infrastructure	CDBG: \$93,345
Organic Soup Kitchen	City of Santa Barbara	Public Facilities and Infrastructure Improvements	Public Facilities and Infrastructure	CDBG: \$49,647
Sarah House	City of Santa Barbara	Public Facilities and Infrastructure Improvements	Public Facilities and Infrastructure	CDBG: \$20,879
Unity Shoppe	City of Santa Barbara	Public Facilities and Infrastructure Improvements	Public Facilities and Infrastructure	CDBG: \$99,647
CADA	City of Santa Barbara	Public Facilities and Infrastructure Improvements	Public Facilities and Infrastructure	CDBG:12,000
Women's Economic Ventures Loan Fund	City of Santa Barbara	Economic Opportunity	Economic  Development	CDBG: \$20,000
Women's Economic Ventures Self Employment Training	City of Santa Barbara	Economic Opportunity	Economic Development	CDBG: \$49,647
CDBG Administration	City of Santa Barbara	CDBG Planning and Administration	Planning for Housing and Community  Development	CDBG: \$228,516
HOME Administration	City of Santa Barbara	HOME Planning and Administration Housing	Planning for Housing and Community  Development	HOME: \$49,810

Table 8 – Project Summary

Describe the reasons for allocation priorities and any obstacles to addressing underserved

needs

In establishing five-year priorities for assistance with CDBG and HOME funds, the City of Santa Barbara

has taken several factors into consideration: 1) those households most in need of housing and community

development assistance, as determined through the Consolidated Plan needs assessment, consultation,

and public participation process; 2) which activities will best meet the needs of those identified households;

and 3) the extent of other non-federal resources and programs available to address these needs.

The highest priority has been assigned to the needs of the lowest income residents, based on the

assumption that due to the extremely high cost of rental and ownership housing, they are at greater risk of

displacement, homelessness or other serious housing situations due to limited financial resources and other

limitations they may face. In addition, high priority has been placed on programs that assist the homeless

due to the high level of homeless persons found by the Point in Time Count as described in the Homeless

Needs Assessment of the Consolidated Plan.

The basis for giving priority to public facilities, parks and infrastructure was determined from the non-

housing community needs assessment of the Consolidated Plan, which identified several projects in the

City's Capital Improvement Plan that would be CDBG eligible. In addition, the Consolidated Plan found that

CDBG funds are one of few funding sources that are available to non-profit organizations for capital

improvements.

The major obstacles include the high and sustained demand for public services, as well as the lack of

funding. During the last 10 years, the City's CDBG allocation dropped by 15% and the HOME allocation by

33%. These cuts, along with the state's elimination of Redevelopment Agencies, are the main obstacles to

meeting underserved needs.

City of Santa Barbara Action Plan OMB Control No: 2506-0117 (exp. 06/30/2018)

## AP-38 Projects Summary

### **Project Summary Information**

1 Project Name	People Assisting The Homeless (PATH)
Target Area	City of Santa Barbara
Goals Supported	Assisting the Homeless
Needs	Homeless Assistance
Addressed	
Funding	CDBG: \$27,000
Description	PATH is a full-service, residential wellness center for the homeless. Services include
	temporary housing to stabilize individuals, case management, three meals a day, hygiene
	support, mental health assessment and case management, alcohol and drug recovery
	counseling, job development, benefits procurements, housing assistance and an on-site
	health clinic.
Target Date	6/30/2020
Location	816 Cacique Street
Description	Santa Barbara, Ca. 93103
Planned	PATH will provide residential wellness center for approximately 720 homeless individuals.
Activities	Services include temporary housing to stabilize individuals, case management, three
	meals a day, hygiene support, mental health assessment and case management, alcohol
	and drug recovery counseling, job development, benefits procurements, housing
	assistance and an on-site health clinic.

2	Project Name	Domestic Violence Solutions Emergency Shelter
	Target Area	City of Santa Barbara
	Goals Supported	Assisting the Homeless
	Needs	Homeless Assistance
	Addressed	
	Funding	CDBG: \$32,197
	Description	The emergency shelter provides safe shelter and basic needs (food, clothing) up to 45
		days. An individualized client plan includes referrals, professional clinical counseling and
		strategies for financial and housing issues. Educational groups are conducted for health
		topics, parenting, safety and boundaries, relationships, stress management, budgeting
		and other life skills. Emergency shelter services are 24 hours, 7 days a week. Provide hot
		line assistance and respond to calls from 911 law enforcement or area hospitals.
	Target Date	6/30/2020
	Location	Confidential location, serving Santa Barbara residents.
	Description	
	Description	

Planned	The emergency shelter plans to provide safe shelter and basic needs (food, clothing) to
Activities	128 victims of domestic violence and their children.

Project Name	Transition House
Target Area	City of Santa Barbara
Goals Supported	Assisting the Homeless
Needs	Homeless Assistance
Addressed	
Funding	CDBG: \$76,210
Description	Transition House offers emergency housing and three meals a day for 90 days to low-
	income Santa Barbara area homeless families with children. Clients receive case
	management, career counseling, social service referrals, ESL classes, specialized
	children's programming, sliding scale licensed infant care, basic medical exams, and
	budgeting instruction. The shelter is open year round and serves only homeless families
	with children.
Target Date	6/30/2020
Location	425 E. Cota Street
Description	Santa Barbara, Ca. 93101
Planned	Transition House plans to provide emergency housing and three meals a day for to 325
Activities	low-income Santa Barbara area homeless families with children.
	Target Area  Goals Supported  Needs Addressed  Funding  Description  Target Date  Location Description  Planned

4	Project Name	Security Deposit Loan Program
	Target Area	City of Santa Barbara
		Decent Affordable Housing
	Needs Addressed	Decent Housing
	Funding	HOME: \$19,000
	Description	HOME entitlement and/or program income provides security deposit assistance to assist persons in securing permanent rental housing.
	Target Date	6/30/2020

Location	Within Santa Barbara City limits.
Description	Admin office, 630 Garden St.
	Santa Barbara, Ca. 93101
Planned Activities	HOME entitlement and/or program income funds will be allocated to low-income
	housing organizations to provide security deposit assistance to help persons in
	securing permanent rental housing.

5	Project Name	Affordable Housing Assistance
	Target Area	City of Santa Barbara
	Goals Supported	Decent Affordable Housing
	Needs	Decent Housing
	Addressed	
	Funding	HOME: \$479,411
	Description	HOME Entitlement, Program Income and CHDO funds will be used to assist affordable
		housing developers in the rehabilitation, acquisition or construction of very-low and low-
		income rental housing units.
	Target Date	6/30/2020
	Location	Within Santa Barbara City limits.
	Description	Admin office, 630 Garden St.
		Santa Barbara, Ca. 93101
	Planned	To the extent possible, based upon Request For Proposals submissions and funding
	Activities	availability, HOME Entitlement, Program Income and CHDO funds will be used to assist
		affordable housing developers in the acquisition, rehabilitation or construction of low-
		income rental housing units.

6	Project Name	Housing Rehabilitation Loan Program
	Target Area	City of Santa Barbara
	Goals Supported	Decent Housing Availability
	Needs	Decent Housing
	Addressed	
	Funding	CDBG: \$602,570
	Description	The City's Housing Rehabilitation Loan Program (HRLP) facilitates the rehabilitation of low-income rental units. Preservation, energy efficiency and health and safety hazards are the main priorities of the program. Lead-based paint abatement is a component of the program and every unit selected for rehab is tested. Elimination or encapsulation remedies are implemented if lead is detected.
	Target Date	6/30/2020
	Location  Description	Within Santa Barbara City limits.  Admin office, 630 Garden St.  Santa Barbara, Ca. 93101
	Planned Activities	To the extent possible, based upon the availability of funds, the City's Housing Rehabilitation Loan Program Multi Unit (HRLP) will facilitate the rehabilitation of low-income rental units during the program year. Administration of the program.

7	Project Name	Fair Housing Program
	Target Area	City of Santa Barbara
	Goals Supported	Decent Housing Availability
	Needs Addressed	Decent Housing
	Funding	CDBG: \$12,027
	Description	The City's Fair Housing Program respond to inquiries, investigate reported cases of housing discrimination and educate the public on housing rights and responsibilities.
	Target Date	6/30/2020

	Location	Within Santa Barbara City limits.
	Description	Admin office, 630 Garden St.
		Santa Barbara, Ca. 93101
	Planned	Respond to inquiries, investigate reported cases of housing discrimination and educate
	Activities	the public on housing rights and responsibilities.
 8	Project Name	City Neighborhood Improvement Task Force
	Target Area	City of Santa Barbara
	Goals Supported	Public Facilities and Infrastructure Improvements
	Needs Addressed	Public Facilities and Infrastructure
	Funding	CDBG: \$299,647
	Description	The NITF is an interdepartmental task force comprised of City staff from the Public
		Works, Community Development, Fire, Police, and Parks & Recreation Departments
		and the City Administrator's and City Attorney's Offices. The purpose of the NITF is
		to identify and carry out neighborhood-improvement projects.
	Target Date	6/30/2020
	Location	Bohnett Park,
	Description	602 W. Anapamu St.
		Santa Barbara, Ca. 93101
	Planned Activities	Upgrade Bohnett Park by installing new picnic tables and renovating the restrooms.
9	Project Name	Cliff Drive Care Center
	Target Area	City of Santa Barbara
	Goals Supported	Public Facilities and Infrastructure Improvements
	Needs Addressed	Public Facilities and Infrastructure
	Funding	CDBG: \$93,345
	Description	Cliff Drive Care Center operates early childhood education programs which

encourage emotional, physical, social, and cognitive growth with curriculum tailored

to each stage of development.

Target Date	6/30/2020
Location	1435 Cliff Drive
Description	Santa Barbara, Ca. 93109
Planned Activities	To replace the outdated surfacing of the childcare playground areas with new fall-protection surfacing.

10	Project Name	Organic Soup Kitchen
	Target Area	City of Santa Barbara
	Goals Supported	Public Facilities and Infrastructure Improvements
	Needs Addressed	Public Facilities and Infrastructure
	Funding	CDBG: \$49,647
	Description	The Organic Soup Kitchen program provides organic, nutritious soup to low-income
		cancer patients, and other low-income individuals.
	Target Date	6/30/2020
	Location	608 Anacapa St. Ste. B
	Description	Santa Barbara, Ca. 93101
	Planned Activities	The proposed project will retrofit an existing kitchen to install a safety slip-proof
		floor, ADA-compliant emergency exit doors and walkways, and floor drains to
		catch grease during meal production.

11	Project Name	Sarah House
	Target Area	City of Santa Barbara
	Goals Supported	Public Facilities and Infrastructure Improvements
	Needs Addressed	Public Facilities and Infrastructure
	Funding	CDBG: \$20,879
	Description	Sarah House provides housing and continuous end-of-life care for low-income individuals that have been placed into hospice.
	Target Date	6/30/2020

Location	2612 Modoc Road
Description	Santa Barbara, Ca. 93105
Planned Activities	The proposed project will install an attached natural-gas generator that will be hardwired to the building, in order to provide continuous electric power during
	outages.

12	Project Name	Unity Shoppe
	Target Area	City of Santa Barbara
	Goals Supported	Public Facilities and Infrastructure Improvements
	Needs Addressed	Public Facilities and Infrastructure
	Funding	CDBG: \$99,647
	Description	Unity Shoppe provides basic necessities such as clothing, personal care items, and household goods to individuals who have been affected by natural disasters, low income persons that need professional attire for job interviews, or seniors in board and care facilities.
	Target Date	6/30/2020
	Location	1207 State Street
	Description	Santa Barbara, Ca. 93101
	Planned Activities	To replace the roof over Unity Shoppe's two buildings on 1207 and 1209 State Street.

13	Project Name	Council on Alcoholism and Drug Abuse (CADA)
	Target Area	City of Santa Barbara
	Goals Supported	Public Facilities and Infrastructure Improvements
	Needs Addressed	Public Facilities and Infrastructure
	Funding	CDBG: \$12,000
	Description	CADA provides various substance abuse and mental health treatment programs to low-income youth and their families.
	Target Date	6/30/2020

	Location	1111 Garden St.
	Description	Santa Barbara, Ca. 93101  To replace the carpet at the Daniel Bryant Youth and Family Center, where various
	Planned Activities	
		youth and teen programs are provided.
14	Project Name	Women's Economic Ventures Loan Fund
	Target Area	City of Santa Barbara
	Goals Supported	Economic Opportunity
	Needs Addressed	Economic Development
	Funding	CDBG: \$20,000
	Description	Community Development Loan Fund will be operated by Women's Economic
		Ventures. The program provides small business loans to persons who do not qualify
		for conventional bank loans. CDBG previously provided seed money to help establish
		the revolving loan fund.
	Target Date	6/30/2020
	Location	333 S. Salinas St.
	Description	Santa Barbara, CA 93103
	Planned Activities	Approximately three small business loans will be made.
15	Project Name	Women's Economic Ventures Self Employment Training
	Target Area	City of Santa Barbara
	Goals Supported	Economic Opportunity
	Needs Addressed	Economic Development
	Funding	CDBG: \$49,647
	Description	Women's Economic Ventures provides 14-week Self Employment Training courses to assindividuals to establish, stabilize, or expand their micro-enterprise businesses.

6/30/2020

**Target Date** 

	Location	333 S. Salinas St.
	Description	Santa Barbara, CA 93103
	Planned Activities	Women's Economic Ventures will provide Self Employment Training Program
		scholarships to up to 20, as funds allow, low-moderate income persons.
16	Project Name	CDBG Administration
	Target Area	City of Santa Barbara
	Goals Supported	CDBG Planning and Administration
	Needs Addressed	Planning for Housing and Community Development
	Funding	CDBG: \$228,516
	Description	City staff administer the CDBG program to meet Federal Department of Housing and
		Urban Development regulations.
	Target Date	6/30/2020
	Location	Admin office, 630 Garden St.
	Description	Santa Barbara, Ca. 93101
	Planned Activities	To administer the CDBG program to meet Federal Department of Housing and Urban
		Development regulations.
17	Project Name	HOME Administration
	Target Area	City of Santa Barbara
	Goals Supported	HOME Planning and Administration
	Needs Addressed	Planning for Housing and Community Development
	Funding	HOME: \$49,810
	Description	City staff administer the HOME program to meet federal regulations.
	Target Date	6/30/2020
	Location	Admin office, 630 Garden St.
	Description	Santa Barbara, Ca. 93101
	Planned Activities	City staff administer the HOME program to meet federal regulations.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and

minority concentration) where assistance will be directed

The City utilizes CDBG and HOME funds for projects and programs operated citywide. However, the

majority of the construction projects are targeted to the most-needy neighborhoods: those census tracts

with 51% or more of the residents who are low- or moderate-income (all or portions of census tracts 3.01,

3.02, 6, 7, 8.01, 8.04, 9, 10, 11.01, 11.02, 12.06, 12.08, and 13.04).

HOME TBRA funds may be used citywide and within the South Coast area of Santa Barbara County

(between Gaviota and the Ventura County line).

**Geographic Distribution** 

Target Area Percentage of Funds

City of Santa Barbara 100

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The areas stated above generally correspond to areas with the highest concentrations of Hispanic

households, the predominant minority group in Santa Barbara at 38% of the City's 2010 population. The

two other primary minority groups in the City - Asians and African Americans - represent just 3% and 1%

of the City's population, respectively.

The highest priority has been assigned to the needs of the lowest income residents, based on the

assumption that in this high cost real estate market, they are at greater risk of displacement, homelessness

or other serious housing situations due to limited financial resources and other limitations they may face.

Discussion

As stated above, the City of Santa Barbara utilizes CDBG and HOME funds for projects/programs operated

citywide. However, the majority of the construction projects are targeted to the most-needy neighborhoods:

those census tracts with 51% or more of the residents who are low- or moderate-income (all or portions of

census tracts 3.01, 3.02, 6, 7, 8.01, 8.04, 9, 10, 11.01, 11.02, 12.06, 12.08, and 13.04). These areas are

also areas of racial/minority concentration.

City of Santa Barbara Action Plan OMB Control No: 2506-0117 (exp. 06/30/2018)

## Affordable Housing

## AP-55 Affordable Housing - 91.220(g)

### Introduction

The City's efforts to provide access to affordable housing are described in the Annual Goals and Objectives section of this Action Plan.

One Year Goals for the Number of Households to be Supported	
Homeless	12
Non-Homeless	39
Special-Needs	6
Total	57

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	30
The Production of New Units	20
Rehab of Existing Units	7
Acquisition of Existing Units	0
Total	57

Table 10 - One Year Goals for Affordable Housing by Support Type

### Discussion

The description of the activities is found in the Annual Goals and Objectives section of this report.

### **AP-60 Public Housing - 91.220(h)**

The Housing Authority of the City of Santa Barbara (HACSB) is a local public agency that creates safe, affordable and quality housing opportunities for families and individuals while promoting self-sufficiency and neighborhood revitalization. The Housing Authority's Commission is appointed by the City Council.

In 2018, the Housing Authority completed a \$25 - \$30 million redevelopment of its Public Housing inventory after transitioning out of the HUD-Assisted Public Housing program through HUD's Rental Assistance Demonstration (RAD) program and Section 18 Disposition. Many of the Authority's HUD-assisted Public Housing units were aging and in need of rehabilitation, and the RAD program allowed for funding sources for the associated costs. Tenant Protection Vouchers and Section 8 rental subsidies were provided for

needed ongoing revenue. Santa Barbara Affordable Housing Group, the Housing Authority's non-profit

instrumentality, assumed ownership of the former HUD-assisted Public Housing developments, while the

Housing Authority continues to day-to-day management and operations of all former 496 HUD-assisted

public housing units.

In the last year, the Housing Authority, as co-developer, completed Grace Village, adding 58 one-bedroom

senior housing units to the City at the former site of Grace Lutheran Church at 3869 State Street. The

Housing Authority completed the purchase of Garden Court, a 97-unit service enhanced, senior affordable

housing development. The Housing Authority expanded its Workforce Housing program through the

purchase of two new properties from private owners, 1616-1618 Castillo Street and 2120-2124 Oak Park

Lane. Preserving these units is critical for the Santa Barbara community as more low to middle income

households struggle to find affordable places to live.

Actions planned during the next year to address the needs of public housing

The needs of public housing are addressed in the Public and Assisted Housing section of the Consolidated

Plan. In addition, the Housing Authority's Five-Year Action Plan, for the period of April 1, 2019 through

March 31, 2024 examines the community's affordable housing needs and charts HACSB's course to help

address these needs by establishing measurable goals and objectives for improving operations and

furthering its mission to provide affordable housing.

The City of Santa Barbara's actions to address the needs of public housing are included in the Projects

section of the Action Plan as part of the City's overall strategy: Tenant Based Rental Assistance, Security

Deposit Assistance, Housing Rehabilitation Loan Program, New Construction of Affordable Housing,

Affordable Housing Rehabilitation Assistance, and Affordable Housing Acquisition Assistance.

HACSB currently has several affordable housing projects in various phases of development. The Gardens

on Hope, a 90 studio-unit senior housing Low Income Housing Tax Credit project with on-site services, is

currently in development and expected to be completed in early 2020. Johnson Court, also a Low Income

Housing Tax Credit project, is currently in development and construction is expected to be completed in

2020. The affordable housing development will provide 16 studio units for very low and low-income

homeless veterans in Santa Barbara, a one-bedroom manager unit, and common area and office space to

accommodate the provision of services and activities on-site.

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Actions to encourage public housing residents to become more involved in management

and participate in homeownership

In general, the Housing Authority has empowered a Resident Council/Resident Advisory Board to serve as

a focal point of information and feedback to the Housing Management and Property Development

Departments. Periodic resident surveys are coordinated by the Resident Council to solicit valuable input

from those who might not otherwise voice their opinions. The role of the Resident Council is invaluable as

it affects current and future program/grant evaluation and development.

The Housing Authority is also operating a Family Self-Sufficiency (FSS) program. This program is designed

to assist Section 8 participants and public housing tenants in setting goals and moving towards economic

self-sufficiency. Of particular note is the fact that a high number of the Housing Authority's current FSS

participants have set up their own businesses, pursued higher education and enhanced employment

opportunities. As of March 2019, 309 families have graduated from the Family Self-Sufficiency program;

eighty-seven (88) of which are off all forms of housing assistance, and forty-five (45) of which are first-time

homeowners.

The Housing Authority also has two tenant participants on the Housing Authority Commission/Board of

Directors. The Housing Authority will continue to coordinate a resident council for the tenants. The

Housing Authority is also represented on the City's Community Development and Human Services

Committee which oversees the CDBG funding process and recommends funding allocations to the City

Council.

If the PHA is designated as troubled, describe the manner in which financial assistance will

be provided or other assistance

N/A. The Housing Authority of the City of Santa Barbara is a "High Performer" under the Section 8

Management Assessment Program.

Discussion

The Housing Authority of the City of Santa Barbara takes necessary steps to address the needs of public

and assisted housing and encourages residents to become more involved in management, more self-

sufficient and participate in homeownership.

City of Santa Barbara Action Plan OMB Control No: 2506-0117 (exp. 06/30/2018)

AP-65 Homeless and Other Special Needs Activities - 91.220(i)

Introduction

Santa Barbara's Continuum of Care program for the homeless is a multi-pronged effort to provide adequate

housing and social services to this very vulnerable segment of the community. The City will continue the

following actions during the Action Plan period:

1. Prevent low income individuals and families with children (especially those with incomes below

30% of median) from becoming homeless;

2. Address emergency shelter and transitional housing needs of homeless individuals and homeless

families;

3. Help homeless persons make the transition to permanent housing; and

4. Support organizations that provide permanent supportive housing.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness

including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their

individual needs

The City supports numerous outreach and assessment programs for homeless individuals. They are:

• Restorative Policing - The Restorative Policing Program helps chronically homeless individuals

achieve self-sufficiency. The program works with clients to place them in detox, housing, or work

programs, and is staffed by two sworn officers, Community Service Liaisons, and Restorative

Outreach Specialists. The City has secured 30-month funding from the California Homeless

Emergency Aid Program (HEAP) to add another FTE restorative officer. With the HEAP grant a

nurse practitioner will be embedded with the Restorative Police team and street outreach workers

to provide preventive medical services, and to assess and refer ongoing medical and behavioral

health issues to the appropriate community resources.

City Net - The HEAP grant also enabled the City to secure the services of City Net, an Orange

County-based street outreach team with a successful track record, to provide street outreach and

serve as a mobile navigation center for homeless individuals. City Net staff will work with

Restorative Police officers to conduct street rounds and follow-up on a regular basis with homeless

City of Santa Barbara Action Plan OMB Control No: 2506-0117 (exp. 06/30/2018)

individuals throughout the City, and will maintain its relationship with clients from the streets until

they access permanent housing.

Noah's Anchorage Street Outreach - This program serves young people, ages 16-24, by providing

outreach to youth on the streets on a regular basis. Services are aimed specifically at marginalized

youth populations that are not seeking services through other community-based organizations.

New Beginnings Safe Parking - The Safe Parking Program provides overnight safe parking and

case management assistance to individuals and families who live in their vehicles. This program

provides weekly street outreach with community volunteers to reach out to newly homeless and

connect them with services.

People Assisting the Homeless (PATH) - PATH Santa Barbara is an interim housing program

designed for people experiencing homelessness stabilize and work towards permanent housing

goals. PATH will outreach to persons living on the streets to promote their services and interim

housing opportunities.

Freedom Warming Centers - Volunteer outreach teams are notified of weather related warming

center activations to notify homeless individuals.

In addition, as a member of the Santa Barbara/Santa Maria Continuum of Care (CoC), the City has actively

helped implement the County's Coordinated Entry System (CES) operated by Home for Good (formerly

C3H) to standardize the process by which people experiencing homelessness access housing and

homeless services.

The City is represented on the CoC Board, and commits to the continued oversight of the CES. In addition,

the City will encourage participation of our local housing and homeless service providers, particularly

recipients of City Human Services and Community Development Block Grant funds, in the CES.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City has and will continue to address emergency shelter and transitional housing needs of homeless

and homeless families through support of homeless programs such as:

PATH Winter Shelter for emergency overnight shelter from December 1 to March 31 on nights

when it is either 40 degrees or colder, or when there is at least a 50 percent chance of rain forecast

for two nights in a row;

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**PATH** for year round emergency beds, temporary and transitional shelter, and social services;

Transition House for emergency shelter - temporary and transitional, meals, childcare and job

assistance:

Domestic Violence Solutions for temporary shelter, supportive services and transitional assistance

for homeless battered women and their children;

Salvation Army Hospitality House for transitional shelter and case management to homeless men

and women;

Sarah House for full supportive services in a complete care residential home for special needs

persons with AIDS and terminal illnesses;

Noah's Anchorage Youth Shelter for temporary housing and crisis intervention services for

homeless, runaway or disenfranchised youth;

**My Home** for transitional housing for youth aging out of foster care;

Rescue Mission also provides emergency shelter ten days per month per individual.

Helping homeless persons (especially chronically homeless individuals and families, families

with children, veterans and their families, and unaccompanied youth) make the transition to

permanent housing and independent living, including shortening the period of time that

individuals and families experience homelessness, facilitating access for homeless

individuals and families to affordable housing units, and preventing individuals and families

who were recently homeless from becoming homeless again

The City will continue to support programs whose mission it is to help homeless person transition to

permanent housing. This Action Plan identifies several projects that the City will fund during this program

year, including Tenant Based Rental Assistance and security deposit assistance activities, as well as

homeless shelters for individuals and families that have outlined program goals to move persons into

permanent housing.

To meet the needs of the chronically homeless, Santa Barbara will continue to support and expand direct

access to housing and "housing first" programs that are successful in getting the homeless off the streets

and out of shelters. The City will also continue to pull together and seek additional resources to build

permanent supportive housing units, expand the number of permanent housing subsidies, maintain a

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balanced approach to housing chronically homeless singles and families for continued reductions in these

areas, and focus on ending homelessness rather than managing it.

Helping low-income individuals and families avoid becoming homeless, especially extremely

low-income individuals and families and those who are: being discharged from publicly

funded institutions and systems of care (such as health care facilities, mental health

facilities, foster care and other youth facilities, and corrections programs and institutions);

or, receiving assistance from public or private agencies that address housing, health, social

services, employment, education, or youth needs.

The City helps prevent low-income individuals and families with children (especially those with incomes

below 30% of median) from becoming homeless through programs such as the Rental Housing Mediation

program, Fair Housing Enforcement Program, PATH, and Transition House, all of which have substantial

programs to assist in homeless prevention. Transition House offers a homelessness prevention program to

assist very low-income households increase their earning potential and improve their household finance

management. The Housing Rehabilitation Loan Program rehabilitates substandard multi-family buildings

and implements affordability controls. The Rental Housing Mediation program assists and/or mediates

disputes between tenants and landlords to prevent the possibility of displacement/homelessness. The Fair

Housing Enforcement Program investigates reported cases of housing discrimination and educates the

public on housing rights and responsibilities.

Discussion

As discussed above, the City's goal is to have a seamless continuum of care for the homeless. The City

has implemented a multi-pronged effort to provide adequate housing and social services to this very

vulnerable segment of our community.

AP-75 Barriers to affordable housing - 91.220(j)

Introduction

Barriers to affordable housing in Santa Barbara include market factors, physical limitations and government

regulations, as described in Section MA-40 of the Consolidated Plan. These barriers are present when the

incentive to develop affordable housing does not exist due to excessive costs. Some of these costs are

motivated by economic conditions; others are the result of various political actions. This section will outline

the City's strategy to remove or ameliorate those negative effects.

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Actions it planned to remove or ameliorate the negative effects of public policies that serve

as barriers to affordable housing such as land use controls, tax policies affecting land, zoning

ordinances, building codes, fees and charges, growth limitations, and policies affecting the

return on residential investment

Continue to provide incentives (financial and management) in cooperation with HACSB and private

developers to use underutilized and small vacant parcels to support affordable development on infill sites.

Develop an inventory of all land in the City owned by the City, County, State and Federal governments,

local School and High School Districts and public utilities, and actively pursue dedication of surplus land for

development of low, moderate and middle income housing, and for qualifying employees of participating

government agencies.

Continue to implement inclusionary housing requirements on new ownership developments to provide

below market rate units. Through the use of resale controls, subsidized units will continue to be available

to moderate income households for many years. Continue to pursue funding assistance for first-time

homebuyers.

Continue to support lot consolidation and development on small infill sites. Actively pursue the dedication

of surplus public land for affordable housing, and evaluate opportunities for the integration of housing above

public and private parking lots. Coordinate with property owners and developers to encourage the

development of housing at key shopping centers.

Continue to operate the HRLP Program as funds allow for multi-family properties. Assist in preserving the

existing rental housing stock by allowing the reconstruction or rehabilitation of apartments at non-

conforming General Plan densities and zoning standards.

Continue to provide development standard incentives, such as reductions in lot area, unit size, setback,

open space and parking. Implement State density bonus law to facilitate the provision of units affordable to

very low and low income renter households, and moderate income owner households.

Implement actions identified in the 2015-2023 Housing Element to expedite the review process for

residential infill and affordable housing projects, including establishing guidelines for Multi-Family Design

and infill projects.

Continue to allow residential use in most commercial districts, with higher densities permitted for projects

with an affordability component. Through the Average Unit Density Incentive Program, the City will

encourage the construction of rental housing, employer sponsored housing, and co-operative housing in

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the Downtown, La Cumbre Plaza/Five Points area, C-M Commercial Manufacturing Zone and Milpas Street

by providing incentives such as:

Increased density overlays up to 63 du/ac

Higher Floor Area Ratios (FAR) when such standards are developed

More flexibility with zoning standards (e.g., reduced parking standards)

Expedited Design Review process

Fee waivers or deferrals

Continue to advocate for and pursue federal, state, local and private funding sources for affordable housing.

Continue to encourage HUD to grant an exception Fair Market Rent for Santa Barbara, or define a separate

housing market for the higher cost South County area.

Continue to focus its highest residential densities in commercial districts and outside established residential

neighborhoods. Continue the provision of quality affordable housing with complementary design to enhance

compatibility with the surrounding area. Provide opportunities for neighborhood input on project design.

Discourage clustering of affordable projects in particular neighborhoods. Policies to require scattered site

development will continue to guide the location of affordable housing sites.

Discussion

The City of Santa Barbara continues its efforts to address barriers to affordable housing.

**AP-85 Other Actions - 91.220(k)** 

Introduction

The City of Santa Barbara undertakes the actions listed below.

Actions planned to address obstacles to meeting underserved needs

The major obstacles include the high and sustained demand for public services, as well as the lack of

funding. To address these obstacles the City has developed the funding priorities described in this Action

Plan in order to make the most use of the City's available resources.

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Actions planned to foster and maintain affordable housing

The City's efforts to foster and maintain affordable housing are identified in the Annual Affordable Housing

Goals section of this Plan.

Actions planned to reduce lead-based paint hazards

The City has implemented HUD Lead Based Paint Regulations (Title X), which requires federally funded

rehabilitation projects to address lead hazards. Lead-based paint abatement is part of the City's Housing

Rehabilitation Loan Program (HRLP). Units within rental housing projects selected for rehabilitation are

tested if not statutorily exempt. Elimination or encapsulation remedies are implemented if lead is detected,

and is paid for through CDBG funds.

Further, informational brochures are made available at the public counter on the risks of lead based paint,

and are provided to outside groups, such as real estate offices and neighborhood associations. City staff

has been trained on current Lead Based Paint Regulations and the city's program complies with these

regulations.

To reduce lead-based paint hazards in existing housing, all housing rehabilitation projects supported with

federal funds are tested for lead if not statutorily exempt and asbestos. When a lead-based paint or

asbestos hazard is present, the City or the City's sub-grantee contracts with a lead / asbestos consultant

for abatement or implementation of interim controls, based on the findings of the report. Tenants are notified

of the results of the test(s) and the clearance report(s). In Section 8 programs, staff annually inspects units

on the existing program and new units as they become available. In all cases defective paint surfaces must

be repaired. In situations where a unit is occupied by a household with children under the age of six,

corrective actions will include testing and abatement if necessary, or abatement without testing.

Actions planned to reduce the number of poverty-level families

The 2011-2015 American Community Survey reported that 13.9 percent of City residents had incomes

below the poverty level, which remained steady from the 14.2 percent during the 2007-2011 ACS. Of

greatest concern is an increase in the number of individuals and families becoming homeless or at risk of

becoming homeless due to poor economic conditions. Major factors affecting the increase in poverty are

unemployment and underemployment and climbing costs, especially of safety-net expenditures like

insurance and medical care.

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The City of Santa Barbara's anti-poverty strategy includes both policy initiatives that address structural

causes of poverty, and the funding of economic and social programs that enable low-income clients to

move towards self-sufficiency and end the cycle of poverty. This is enabled through funding and

management of the City's Human Services grants and related programs. The City's Housing Authority also

operates a Family Self- Sufficiency Program (FSS) to allow Section 8 participants and public housing

tenants to move up and out of assisted housing.

The City's goal in this regard is to ensure that an individual or family has enough income, as well as

knowledge, personal skills, and support systems necessary to secure safe and affordable housing, obtain

quality child care, fulfill education and employment goals, access physical and mental health services, save

money for future needs, obtain nutritious food and acquire basic necessities such as clothing, and build

strong, stable families. The City will continue to focus on self-sufficiency as its primary anti-poverty

approach through the Consolidated Plan, by administering existing programs and implementing initiatives

for new human service programs.

Another City-wide initiative involves a gang activity reduction strategy. Noting the high correlation between

the rate of poverty and low per-capita income with the concentration of crime activity, the City must target

low-income families with the assistance they need, in home and at school, to curtail the negative effects of

gang related activity on the individuals involved and the community at large. Those living in low-income

families are more frequently being exposed to violence, either as a victim or as a witness.

Youth development programs must be included with support programs to enable these families to earn

enough income to become stable. Immediate action is needed in the poorest households, and there is a

need for better coordination of programs to strengthen their impact and maximize resources.

Actions planned to develop institutional structure

Santa Barbara is characterized by a capable and extensive housing and community development delivery

system. Strong City and County agencies anchor the federal programs and housing and community

development programs the City is able to support. In the community, there is a large network of experienced

non-profit organizations that deliver a full range of services to residents.

The Community Development Department maintains direct communication with other City departments

when revising or updating housing policies, issues and services. Through regular contact and inter-working

relations, City staff implements programs and services and tracks issues of concern. This process allows

easy access to data on building activity, housing conditions, code requirements, zoning, growth issues,

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employment trends, and other demographic data. The Housing Authority of the City of Santa Barbara is

integral to implementing the City's affordable housing program, including activities for

acquisition/rehabilitation, preservation of assisted housing, and development of affordable housing.

In addition to the City's internal network, through its federal entitlement and other resources, Santa Barbara

interacts with various non-profit agencies and public service groups in the delivery of programs. These

agencies are assisted by City staff in planning programs and projects, ensuring activity eligibility and costs,

complying with federal regulations and requirements, and monitoring the timely expenditure of annually

allocated program funds. The City requires agencies to submit monthly and annual reports to meet federal

requirements, and periodically conducts sub-recipient audits and on-site reviews.

Also, the City participates in a technical working committee called the Cities-County Joint Affordable

Housing Task Group, which meets on a regular basis to share information and address regional housing

issues. The group consists of elected officials from the County of Santa Barbara and the Cities of Santa

Barbara, Carpinteria and Goleta, as well as staff from the City and County Housing Authorities, the

Metropolitan Transit District and local housing providers.

Actions planned to enhance coordination between public and private housing and social

service agencies

Coordination between public agencies providing housing resources, assisted housing providers, private

and governmental health, mental health and human service agencies are critical to the delivery of viable

products/services.

One of the roles of the CDHSC is to foster integration, coordination and cooperation of human service

providers in the City of Santa Barbara in order to better serve human needs. Further, the City will encourage

joint reviews of funding program guidelines and regulations. This will be undertaken to increase coordination

between CDBG and other funding programs.

Discussion

The City of Santa Barbara continues its efforts to address obstacles to meeting underserved needs, foster

and maintain affordable housing, to reduce lead-based paint hazards, reduce families in poverty, develop

institutional structures, and to enhance the coordination between public and private housing and social

service agencies.

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# Program Specific Requirements

## AP-90 Program Specific Requirements- 91.220(I)(1,2,4)

### Introduction

The City undertakes the following Program Specific Requirements.

### Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220.(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

The total amount of program income that will have been received before the start of the next	
program year and that has not yet been reprogrammed	320,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to	
address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not	
been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	320,000

## Other CDBG Requirements

1. The amount of urgent need activities	0
The estimated percentage of CDBG funds that will be used for activities that benefit persons	
of low and moderate income. Overall Benefit - A consecutive period of one, two or three years	
may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to	
benefit persons of low and moderate income. Specify the years covered that include this Annual	
Action Plan.	99.00%

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220.(I)(2)

1. A description of other forms of investment being used beyond those identified in

Section 92.205 is as follows:

N/A. The City only invests HOME funds in a manner consistent with the forms of assistance specified in 24

CFR 92.205(b). These have included interest-bearing loans, deferred and amortized payment loans, or

grants. The majority of assistance comes in the form of deferred payment loans.

2. A description of the guidelines that will be used for resale or recapture of HOME

funds when used for homebuyer activities as required in 92.254, is as follows:

To the extent possible, based upon availability of funds, the City proposes to use HOME funds for rental

activities only. The City currently has no plans to use HOME funds for homebuyer activities, however, in

the event HOME funds are used, written agreements between the City, developer and individual homebuyer

would be recorded on the property that include requirements consistent with the HOME Final Rule. The

affordability period imposed by the City far exceeds the minimum period established in the HOME Final

Rule. The City follows the Resale provisions (and not the Recapture provisions) as established in the HOME

Final Rule and does not presume that market rate ownership housing exists in any area of the City that

would be affordable to low-income households without the imposition of enforcement mechanisms.

Our affordability covenants include the following guidelines:

1. Language requiring that the housing is made available for subsequent purchase only to another low

income buyer

2. Owner must occupy their home as a principal residence

3. Owners who sell their homes are guaranteed a fair return on their investment (including original purchase

price and capital improvements)

4. Unit will remain affordable to lower-income household buyers

5. The affordability period exceeds the minimum period established in the HOME Final Rule. The period is

90 years. If the property is sold before the initial 90-year term has expired, then the new buyer signs a new

90-year covenant.

3. A description of the guidelines for resale or recapture that ensures the affordability

of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

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The City follows the Resale provisions per the HOME Final Rule as described in the Homebuyer Activities Section above.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing

that is rehabilitated with HOME funds along with a description of the refinancing guidelines

required that will be used under 24 CFR 92.206(b), are as follows:

The City currently has no plans to use HOME funds to refinance existing debt.

Discussion

The City of Santa Barbara meets the program specific requirements as outlined above.

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